

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): June 15, 2020

ABM Industries Incorporated

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction
of incorporation)

1-8929

(Commission File
Number)

94-1369354

(IRS Employer
Identification No.)

**One Liberty Plaza, 7th Floor
New York, New York**

(Address of principal executive offices)

10006

(Zip Code)

Registrant's telephone number, including area code **(212) 297-0200**

N/A

(Former name or former address if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	ABM	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

- Emerging growth company
- If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On June 17, 2020, ABM Industries Incorporated (the “Company”) issued a press release announcing financial results related to the quarter ended April 30, 2020. A copy of the press release is attached as Exhibit 99.1, which is incorporated into this item by reference.

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On June 15, 2020, D. Anthony Scaglione, Executive Vice President and Chief Financial Officer of the Company, notified the Company that he will be departing the Company, effective July 1, 2020.

Dean A. Chin will be appointed as Interim Chief Financial Officer of the Company, effective on July 1, 2020. Mr. Chin will continue to act as the Company’s principal accounting officer.

Mr. Chin, 51, joined the Company in 2008, and has been serving as Senior Vice President, Chief Accounting Officer, and Corporate Controller of the Company since June 2010. Mr. Chin served as Vice President and Assistant Controller of the Company from June 2008 to June 2010.

Item 7.01. Regulation FD Disclosure.

As disclosed in the press release attached as Exhibit 99.1, the Company will hold a live web cast on June 18, 2020, relating to the Company’s financial results for the quarter ended April 30, 2020. A copy of the slides to be presented during the Company’s web cast and discussed in the conference call relating to such financial results is being furnished as Exhibit 99.2 to this Form 8-K.

Item 8.01. Other Events.

On June 17, 2020, the Company announced that the Board of Directors of the Company declared a quarterly dividend of \$0.185 per share, payable on August 3, 2020, to stockholders of record on July 2, 2020. A copy of the press release announcing the declaration of the dividend is attached as Exhibit 99.1, which is incorporated into this item by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

[99.1](#) [Press Release issued by ABM Industries Incorporated, dated June 17, 2020, announcing financial results related to the quarter ended April 30, 2020, and the declaration of a dividend payable August 3, 2020, to stockholders of record on July 2, 2020.](#)

[99.2](#) [Slides of ABM Industries Incorporated, Second Quarter 2020.](#)

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ABM INDUSTRIES INCORPORATED

Dated: June 17, 2020

By: /s/ Andrea R. Newborn
Andrea R. Newborn
Executive Vice President, General
Counsel and Secretary



**ABM INDUSTRIES ANNOUNCES RESULTS FOR
SECOND QUARTER FISCAL 2020**

Performance Reflects Continued Strategic and Operational Execution During COVID-19

GAAP Results Include Non-Cash Impairment Charge Related to Goodwill and Intangibles

Operational Results Driven by Work Order Demand and Proactive Cost Management

Liquidity Further Enhanced By Recent Credit Facility Amendment

Declaration of 217th Consecutive Quarterly Dividend

New York, NY - June 17, 2020 - ABM (NYSE: ABM), a leading provider of facility solutions, today announced financial results for the second quarter of fiscal 2020.

Scott Salmirs, President and Chief Executive Officer of ABM Industries commented, “Very shortly following the announcement of our first quarter results, the COVID-19 pandemic spread rapidly throughout the country and the world. We immediately mobilized to respond to the critical needs of our clients while focusing on protecting our team members. As an essential service provider, we have been called on to keep customers’ facilities safe and sanitized and the response has been overwhelming.”

Mr. Salmirs continued, “The underlying profit and margin performance we achieved during the second quarter illustrates our ability to rapidly and effectively deploy our services to meet the heightened demand across our diversified end-markets. We leveraged our variable business model to adapt to an ever-changing operating environment that uniquely impacted each of our industry groups as client demands modulated up and down throughout the quarter. I have never been prouder of ABM’s ability to rise to a challenge that has impacted our team members and our clients so deeply. Our best-in-class execution, and status as a trusted advisor to our clients, continues to differentiate us.”

<i>(in millions, except per share amounts) (unaudited)</i>	Three Months Ended April 30,			Six Months Ended April 30,		
	2020	2019	Increase/ (Decrease)	2020	2019	Increase/ (Decrease)
Revenues	\$1,496.0	\$1,594.7	(6.2)%	\$3,109.0	\$3,202.6	(2.9)%
Operating (loss) profit ¹	\$ (116.7)	\$ 54.5	NM*	\$ (70.8)	\$ 84.8	NM*
(Loss) income from continuing operations ¹	\$ (136.8)	\$ 29.9	NM*	\$ (108.9)	\$ 42.9	NM*
(Loss) income from continuing operations per diluted share ¹	\$ (2.05)	\$ 0.45	NM*	\$ (1.63)	\$ 0.64	NM*
Adjusted income from continuing operations	\$ 40.4	\$ 31.5	28.3%	\$ 66.6	\$ 52.3	27.3%
Adjusted income from continuing operations per diluted share	\$ 0.60	\$ 0.47	27.7%	\$ 0.99	\$ 0.78	26.9%
Net (loss) income ¹	\$ (136.8)	\$ 29.7	NM*	\$ (108.8)	\$ 42.7	NM*
Net (loss) income per diluted share ¹	\$ (2.05)	\$ 0.45	NM*	\$ (1.63)	\$ 0.64	NM*
Adjusted EBITDA	\$ 91.0	\$ 84.7	7.4%	\$ 159.8	\$ 153.5	4.1%
Adjusted EBITDA margin	6.1 %	5.3 %	80 bps	5.1 %	4.8 %	30 bps
Net cash provided by operating activities of continuing operations	\$ 162.3	\$ 95.8	69.4%	\$ 127.8	\$ 56.5	NM*
Free cash flow	\$ 154.6	\$ 79.8	93.7%	\$ 108.9	\$ 28.8	NM*

¹ FY 2020 includes pre-tax non-cash goodwill and intangible impairment charge of \$172.8 million, \$170.6 million after tax or \$2.55 per diluted share.

* Not meaningful (due to variance greater than or equal to +/-100%)

This release refers to certain non-GAAP financial measures described as “Adjusted EBITDA”, defined as earnings before income from discontinued operations, net of taxes, interest, taxes, depreciation and amortization and excluding items impacting comparability, “Adjusted EBITDA margin”, defined as adjusted EBITDA divided by revenue, “Adjusted income from continuing operations,” “Adjusted income from continuing operations per diluted share” and “free cash flow”. Free cash flow is defined as net cash provided by operating activities less additions to property, plant and equipment. These adjustments have been made with the intent of providing financial measures that give management and investors a more representative understanding of underlying operational results and trends as well as the Company’s operational performance. Management also uses Adjusted EBITDA as a basis for planning and

forecasting future periods. Please refer to the accompanying financial schedules for supplemental financial data and corresponding reconciliation of these non-GAAP financial measures to certain GAAP financial measures. We round amounts in these schedules to millions and calculate all percentages and per-share data from the underlying whole-dollar amounts. As a result, certain amounts may not foot, crossfoot, or recalculate based on reported numbers due to rounding. Unless otherwise noted, all references to years are to our fiscal year, which ends on October 31.

Second Quarter Summary

- Revenue of \$1,496.0 million, a decrease of 6.2% versus last year, reflecting ongoing impact of COVID-19 operating environment.
- New bookings of approximately \$541 million in annualized revenue for the first half of fiscal 2020.
- GAAP income from continuing operations include a pre-tax, non-cash impairment charge related to goodwill and intangible assets of \$172.8 million, or \$2.55 per diluted share, which led to a loss of \$136.8 million, or \$2.05 per diluted share for the second quarter of fiscal 2020.
- Adjusted income from continuing operations of \$40.4 million, or \$0.60 per diluted share versus \$31.5 million, or \$0.47 per diluted share last year.
- Adjusted EBITDA of \$91.0 million compared to \$84.7 million last year, resulting in an adjusted EBITDA margin of 6.1%.
- Net cash provided by continuing operating activities of \$162.3 million and free cash flow of \$154.6 million, reflecting one of the strongest quarterly performances by the Company, driven by the preservation of cash and increase in liquidity through collections and strategic management of expenses and payables.
- Total debt to bank-defined pro forma adjusted EBITDA of 3.68x, or total debt to pro forma adjusted EBITDA of 3.97x as defined in the Company's previous credit facility, leading to compliance with all covenants under both its previous and newly amended credit facility.
- In response to COVID-19, Congress enacted the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") on March 27, 2020. The CARES Act included business tax provisions allowing for the deferral of certain payroll tax remittance to future years and the creation of a refundable credit for employee retention. While the Company has adopted some of these allowances, they did not have a material impact as of April 30, 2020.

Second Quarter Results

For the second quarter of fiscal 2020, the Company reported revenues of approximately \$1.5 billion, down 6.2% versus the second quarter of fiscal 2019. Revenue declines were primarily driven by COVID-19 related disruptions, facility closures, and service scope changes, particularly within the Aviation, Technical Solutions and Education segments. Significant demand for COVID-19 related Work Orders (tags) in the Business & Industry, Technology & Manufacturing and Education segments partially offset these results.

The COVID-19 pandemic has had a dramatic impact on economic and market conditions, particularly within the Education, Aviation, and Technical Solutions segments. As a result, the Company recorded a pre-tax, non-cash impairment charge related to goodwill and intangible assets of \$172.8 million during the quarter, or \$2.55 per diluted share, related to Education, Aviation, and UK-based Technical Solutions segments.

On a GAAP basis, the Company reported a loss from continuing operations of \$136.8 million, or \$2.05 per diluted share, driven primarily by the aforementioned impairment charges. These results compare to income from continuing operations of \$29.9 million, or \$0.45 per diluted share, last year.

Adjusted income from continuing operations for the second quarter of 2020 was \$40.4 million, or \$0.60 per diluted share, compared to \$31.5 million, or \$0.47 per diluted share for the second quarter of fiscal 2019. Adjusted results exclude items impacting comparability. A description of items impacting comparability can be found in the “Reconciliation of Non-GAAP Financial Measures” table.

Results from continuing operations for the quarter on both a GAAP and adjusted basis primarily reflect a significant increase in higher margin Work Orders as clients reacted to COVID-19 during the quarter. The Company also demonstrated its nimble operating model by managing direct labor and related personnel costs to align with the operating environment. Additionally, the Company also reduced certain corporate expenses such as information technology costs and share-based compensation.

Net loss for the second quarter of 2020 was \$136.8 million, or \$2.05 per diluted share, compared to net income of \$29.7 million, or \$0.45 per diluted share last year.

Adjusted EBITDA for the quarter was \$91.0 million compared to \$84.7 million in the second quarter of fiscal 2019. Adjusted EBITDA margin for the quarter was 6.1% versus 5.3% last year. Adjusted results exclude items impacting comparability.

Liquidity & Capital Structure

On March 24, 2020, as a precautionary measure, the Company elected to fully draw on its remaining revolving line of credit adding approximately \$300 million of capacity to its balance sheet. The Company’s cash position totaled \$555.9 million as of April 30, 2020. As announced on May 28, 2020, the Company amended its Credit Facility to reflect these borrowings, enhance flexibility through the COVID-19 pandemic, and preempt a scheduled stepdown to its maximum total leverage ratio by July 31, 2020.

The Company ended the quarter with total debt of \$1,357.5 million, including \$153.1 million in standby letters of credit.

Total debt to pro forma adjusted EBITDA (including standby letters of credit) was 3.68x for the second quarter of fiscal 2020.

Applying the full \$555.9 million of cash and cash equivalents on the Company’s balance sheet, total debt to pro forma adjusted EBITDA is 2.34x.

During the quarter, the Company repurchased approximately 0.2 million shares of common stock for \$5.1 million. In March 2020, the Company suspended all further share repurchases. As of April 30, 2020, \$144.9 million of repurchases remained under the \$150.0 million share repurchase authorization.

In addition, the Company paid its 216th quarterly cash dividend of \$0.185 per common share for a total distribution of \$12.3 million.

Declaration of Quarterly Cash Dividend

The Company also announced that the Board of Directors has declared a cash dividend of \$0.185 per common share payable on August 3, 2020, to shareholders of record on July 2, 2020. This will be the Company’s 217th consecutive quarterly cash dividend.

Guidance

On March 26, 2020, the Company withdrew its previously issued fiscal 2020 guidance outlook due to the extraordinary and evolving nature of the COVID-19 pandemic.

Mr. Salmirs concluded, “Now, more than ever, there is a higher degree of awareness for professional sanitization, hygiene and safety. The competitive advantages of our national scale, supply chain and advisory resources, is unparalleled. Our proprietary EnhancedClean™ offering will give our clients a holistic, programmatic and specialized approach to cleaning and sanitizing as they develop their plans to reopen. While the duration and ultimate impact of this pandemic remain highly uncertain, we believe there will be a more permanent and robust shift toward the services that differentiate us in the market. ABM is in a great position to leverage our strengths in the future.”

Conference Call Information

ABM will host its quarterly conference call for all interested parties on Thursday, June 18, 2020, at 8:30 AM (ET). The live conference call can be accessed via audio webcast at the “Investors” section of the Company’s website, located at www.abm.com, or by dialing (877) 451-6152 approximately 15 minutes prior to the scheduled time.

A supplemental presentation will accompany the webcast on the Company’s website.

A replay will be available approximately two hours after the recording through July 2, 2020, and can be accessed by dialing (844) 512-2921 and then entering ID #13704566. An archive will also be available on the ABM website for 90 days.

ABOUT ABM

ABM (NYSE: ABM) is a leading provider of facility solutions with revenues of approximately \$6.5 billion and approximately 140,000 employees in 350+ offices throughout the United States and various international locations. ABM’s comprehensive capabilities include janitorial, electrical & lighting, energy solutions, facilities engineering, HVAC & mechanical, landscape & turf, mission critical solutions and parking, provided through stand-alone or integrated solutions. ABM provides custom facility solutions in urban, suburban and rural areas to properties of all sizes - from schools and commercial buildings to hospitals, data centers, manufacturing plants and airports. ABM Industries Incorporated, which operates through its subsidiaries, was founded in 1909. For more information, visit www.abm.com.

Cautionary Statement under the Private Securities Litigation Reform Act of 1995

This press release contains both historical and forward-looking statements about ABM Industries Incorporated (“ABM”) and its subsidiaries (collectively referred to as “ABM,” “we,” “us,” “our,” or the “Company”). We make forward-looking statements related to future expectations, estimates and projections that are uncertain, and often contain words such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “forecast,” “intend,” “likely,” “may,” “outlook,” “plan,” “predict,” “should,” “target,” or other similar words or phrases. These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties, and assumptions that are difficult to predict. For us, particular uncertainties that could cause our actual results to be materially different from those expressed in our forward-looking statements include: The COVID-19 pandemic has had and is expected to continue having a negative effect on the global economy, and the United States economy, and has disrupted and is expected to continue disrupting our operations and our clients’ operations, which has adversely affected and may continue to adversely affect our business, results of operations, cash flows, and financial condition; our success depends on our ability to gain profitable business despite competitive market pressures; our business success depends on our ability to attract and retain qualified personnel and senior management and to manage labor costs; our ability to preserve long-term client relationships is essential to our continued success; changes to our businesses, operating structure, financial reporting structure, or personnel relating to the implementation of strategic transformations, enhanced business processes, and technology initiatives may not have the desired effects on our financial condition and results of operations; acquisitions, divestitures, and other strategic transactions could fail to achieve financial or strategic objectives, disrupt our ongoing business, and adversely impact our results of operations; we manage our insurable risks through a combination of third-party purchased policies and self-insurance, and we retain a substantial portion of the risk associated with expected losses under these programs, which exposes us to volatility associated with those risks, including the possibility that adjustments to our ultimate insurance loss reserves could result in material charges against our earnings; our risk management and safety programs may not have the intended effect of reducing our liability for personal injury or property loss; our international business involves risks different from those we face in the United States that could have an effect on our results of operations and financial condition; our use of subcontractors or joint venture partners to perform work under customer contracts exposes us to liability and financial risk; we may experience breaches of, or disruptions to, our information technology systems or those of our third-party providers or clients, or other compromises of our data that could adversely affect our business; unfavorable developments in our class and representative actions and other lawsuits alleging various claims could cause us to incur substantial liabilities; a significant number of our employees are covered by collective bargaining agreements that could expose us to potential liabilities in relationship to our participation in multiemployer pension plans, requirements to make contributions to other benefit plans, and the potential for strikes, work slowdowns or similar activities, and union organizing drives; our business may be materially affected by changes to fiscal and tax policies, and negative or unexpected tax consequences could adversely affect our results of operations; changes in general economic conditions, such as changes in energy prices, government regulations, or consumer preferences, could reduce the demand for facility services and, as a result, reduce our earnings and adversely affect our financial condition; future increases in the level of our borrowings or in interest rates could affect our results of operations; impairment of goodwill and long-lived assets could have a material adverse effect on our financial condition and results of operations; if we fail to maintain proper and effective internal control over financial reporting in the future, our ability to produce accurate and timely financial statements could be negatively impacted, which could harm our operating results and investor perceptions of our Company and as a result may have a material adverse effect on the value of our common stock; our business may be negatively impacted by adverse weather conditions; catastrophic events, disasters, and terrorist attacks could disrupt our services; and actions of activist investors could disrupt our business. For additional information on these and other risks and uncertainties we face, see ABM’s risk factors, as they may be amended from time to time, set forth in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and subsequent filings. We urge readers to consider these risks and uncertainties in evaluating our forward-looking statements. We caution readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

Use of Non-GAAP Financial Information

To supplement ABM's consolidated financial information, the Company has presented income from continuing operations and income from continuing operations per diluted share as adjusted for items impacting comparability, for the second quarter of fiscal years 2020 and 2019. These adjustments have been made with the intent of providing financial measures that give management and investors a better understanding of the underlying operational results and trends as well as ABM's operational performance. In addition, the Company has presented earnings before income from discontinued operations, net of taxes, interest, taxes, depreciation and amortization and excluding items impacting comparability (adjusted EBITDA) for the second quarter of fiscal years 2020 and 2019. Adjusted EBITDA is among the indicators management uses as a basis for planning and forecasting future periods. The Company has also presented Free Cash Flow which is defined as net cash provided by operating activities less additions to property, plant and equipment. The presentation of these non-GAAP financial measures is not meant to be considered in isolation or as a substitute for financial statements prepared in accordance with accounting principles generally accepted in the United States of America. (See accompanying financial tables for supplemental financial data and corresponding reconciliations to certain GAAP financial measures.)

Contact:

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ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
CONSOLIDATED INCOME (LOSS) STATEMENT INFORMATION (UNAUDITED)

<i>(in millions, except per share amounts)</i>	Three Months Ended April 30,		Increase / (Decrease)
	2020	2019	
Revenues	\$ 1,496.0	\$ 1,594.7	(6.2)%
Operating expenses	1,306.1	1,414.2	(7.6)%
Selling, general and administrative expenses	119.4	108.4	10.1%
Restructuring and related expenses	1.8	2.7	(33.1)%
Amortization of intangible assets	12.5	14.8	(15.5)%
Impairment loss	172.8	—	NM*
Operating (loss) profit	<u>(116.7)</u>	<u>54.5</u>	NM*
Income from unconsolidated affiliates	0.9	0.8	18.5%
Interest expense	(10.5)	(12.8)	(18.3)%
(Loss) income from continuing operations before income taxes	(126.2)	42.5	NM*
Income tax provision	(10.6)	(12.6)	(15.8)%
(Loss) income from continuing operations	(136.8)	29.9	NM*
Loss from discontinued operations, net of taxes	—	(0.2)	NM*
Net (loss) income	<u>\$ (136.8)</u>	<u>\$ 29.7</u>	NM*
Net (loss) income per common share — Basic			
(Loss) income from continuing operations	\$ (2.05)	\$ 0.45	NM*
(Loss) from discontinued operations	—	—	NM*
Net (loss) income	<u>\$ (2.05)</u>	<u>\$ 0.45</u>	NM*
Net (loss) income per common share — Diluted			
(Loss) income from continuing operations	\$ (2.05)	\$ 0.45	NM*
(Loss) from discontinued operations	—	—	NM*
Net (loss) income	<u>\$ (2.05)</u>	<u>\$ 0.45</u>	NM*
Weighted-average common and common equivalent shares outstanding			
Basic	66.9	66.5	
Diluted ⁽¹⁾	66.9	66.8	
Dividends declared per common share	\$ 0.185	\$ 0.180	

* Not meaningful (due to variance greater than or equal to +/-100%)

(1) The dilutive impact of the Company's PSUs, RSUs and stock options has been excluded from the calculation of diluted (loss) earnings per share for the three and six months ended April 30, 2020 because their inclusion would have an antidilutive effect on the net loss per share.

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
CONSOLIDATED INCOME (LOSS) STATEMENT INFORMATION (UNAUDITED)

<i>(in millions, except per share amounts)</i>	Six Months Ended April 30,		Increase / (Decrease)
	2020	2019	
Revenues	\$ 3,109.0	\$ 3,202.6	(2.9)%
Operating expenses	2,739.9	2,860.2	(4.2)%
Selling, general and administrative expenses	237.0	221.1	7.2%
Restructuring and related expenses	5.0	6.5	(23.5)%
Amortization of intangible assets	25.1	30.0	(16.3)%
Impairment loss	172.8	—	NM*
Operating (loss) profit	<u>(70.8)</u>	<u>84.8</u>	NM*
Income from unconsolidated affiliates	1.8	1.7	7.5%
Interest expense	(20.7)	(26.3)	(21.3)%
(Loss) income from continuing operations before income taxes	(89.7)	60.2	NM*
Income tax provision	(19.2)	(17.3)	11.1%
(Loss) income from continuing operations	(108.9)	42.9	NM*
Income (loss) from discontinued operations, net of taxes	0.1	(0.2)	NM*
Net (loss) income	<u>\$ (108.8)</u>	<u>\$ 42.7</u>	NM*
Net (loss) income per common share — Basic			
(Loss) income from continuing operations	\$ (1.63)	\$ 0.65	NM*
(Loss) from discontinued operations	—	—	NM*
Net (loss) income	<u>\$ (1.63)</u>	<u>\$ 0.64</u>	NM*
Net (loss) income per common share — Diluted			
(Loss) income from continuing operations	\$ (1.63)	\$ 0.64	NM*
Income from discontinued operations	—	—	NM*
Net (loss) income	<u>\$ (1.63)</u>	<u>\$ 0.64</u>	NM*
Weighted-average common and common equivalent shares outstanding			
Basic	66.9	66.4	
Diluted ⁽¹⁾	66.9	66.7	
Dividends declared per common share	\$ 0.370	\$ 0.360	

* Not meaningful (due to variance greater than or equal to +/-100%)

(1) The dilutive impact of the Company's PSUs, RSUs and stock options has been excluded from the calculation of diluted (loss) earnings per share for the three and six months ended April 30, 2020 because their inclusion would have an antidilutive effect on the net loss per share.

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
SELECTED CONSOLIDATED CASH FLOW INFORMATION (UNAUDITED)

<i>(in millions)</i>	Three Months Ended April 30,	
	2020	2019
Net cash provided by operating activities of continuing operations	\$ 162.3	\$ 95.8
Net cash used in operating activities of discontinued operations	—	(0.2)
Net cash provided by operating activities	\$ 162.2	\$ 95.7
Additions to property, plant and equipment	(7.6)	(15.9)
Other	0.7	0.2
Net cash used in investing activities	\$ (7.0)	\$ (15.7)
Proceeds from issuance of share-based compensation awards, net	1.0	1.7
Repurchases of common stock	(5.1)	—
Dividends paid	(12.3)	(11.9)
Borrowings from credit facility	623.3	308.2
Repayment of borrowings from credit facility	(289.5)	(344.2)
Changes in book cash overdrafts	11.8	(11.4)
Financing of energy savings performance contracts	—	1.6
Repayment of finance leases	(0.7)	(0.9)
Net cash provided by (used in) financing activities	\$ 328.4	\$ (57.0)
Effect of exchange rate changes on cash and cash equivalents	2.4	0.1

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
SELECTED CONSOLIDATED CASH FLOW INFORMATION (UNAUDITED)

<i>(in millions)</i>	Six Months Ended April 30,	
	2020	2019
Net cash provided by operating activities of continuing operations	\$ 127.8	\$ 56.5
Net cash provided by (used in) operating activities of discontinued operations	0.1	(0.2)
Net cash provided by operating activities	\$ 128.0	\$ 56.3
Additions to property, plant and equipment	(19.1)	(27.5)
Other	9.8	0.4
Net cash used in investing activities	\$ (9.3)	\$ (27.1)
Taxes withheld from issuance of share-based compensation awards, net	(1.4)	(0.7)
Repurchases of common stock	(5.1)	—
Dividends paid	(24.6)	(23.8)
Borrowings from credit facility	1,048.3	665.8
Repayment of borrowings from credit facility	(658.1)	(653.8)
Changes in book cash overdrafts	18.2	(4.1)
Financing of energy savings performance contracts	1.1	3.4
Repayment of capital lease obligations	(1.5)	(1.8)
Net cash provided by (used in) financing activities	\$ 376.8	\$ (15.0)
Effect of exchange rate changes on cash and cash equivalents	2.0	0.4

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET INFORMATION (UNAUDITED)

(in millions)

	<u>April 30, 2020</u>	<u>October 31, 2019</u>
ASSETS		
Current assets		
Cash and cash equivalents	\$ 555.9	\$ 58.5
Trade accounts receivable, net of allowances	952.2	1,013.2
Costs incurred in excess of amounts billed	67.7	72.6
Prepaid expenses	75.0	75.7
Other current assets	64.2	55.5
Total current assets	<u>1,715.0</u>	<u>1,275.4</u>
Other investments	10.6	14.0
Property, plant and equipment, net of accumulated depreciation	140.9	150.3
Right-of-use assets	158.8	—
Other intangible assets, net of accumulated amortization	262.9	297.2
Goodwill	1,669.4	1,835.4
Other noncurrent assets	121.6	120.3
Total assets	<u>\$ 4,079.2</u>	<u>\$ 3,692.6</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Current portion of long-term debt, net	\$ 87.4	\$ 57.2
Trade accounts payable	249.4	280.7
Accrued compensation	152.0	189.3
Accrued taxes—other than income	71.3	63.6
Insurance claims	162.4	149.8
Income taxes payable	24.1	3.5
Current portion of lease liabilities	36.0	—
Other accrued liabilities	158.6	158.2
Total current liabilities	<u>941.2</u>	<u>902.4</u>
Long-term debt, net	1,105.7	744.2
Long-term lease liabilities	144.8	—
Deferred income tax liability, net	32.4	47.7
Noncurrent insurance claims	370.7	365.2
Other noncurrent liabilities	77.5	78.8
Noncurrent income taxes payable	11.7	12.2
Total liabilities	<u>2,684.0</u>	<u>2,150.6</u>
Total stockholders' equity	<u>1,395.2</u>	<u>1,542.0</u>
Total liabilities and stockholders' equity	<u>\$ 4,079.2</u>	<u>\$ 3,692.6</u>

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
REVENUES AND OPERATING (LOSS) PROFIT BY SEGMENT (UNAUDITED)

<i>(in millions)</i>	Three Months Ended April 30,		Increase/ (Decrease)
	2020	2019	
Revenues			
Business & Industry	\$ 785.6	\$ 807.7	(2.7)%
Technology & Manufacturing	233.7	224.3	4.2%
Aviation	184.7	250.0	(26.1)%
Education	200.1	209.3	(4.4)%
Technical Solutions	122.3	135.9	(10.0)%
Elimination of inter-segment revenues	(30.4)	(32.6)	6.8%
Total revenues	<u>\$ 1,496.0</u>	<u>\$ 1,594.7</u>	(6.2)%
Operating (loss) profit			
Business & Industry	\$ 59.2	\$ 49.2	20.4%
Technology & Manufacturing	19.7	19.2	2.7%
Aviation (2020 includes \$61.1m impairment charge)	(60.5)	4.8	NM*
Education (2020 includes \$99.3m impairment charge)	(85.8)	10.5	NM*
Technical Solutions (2020 includes \$12.4m impairment charge)	(8.4)	10.6	NM*
Corporate	(39.5)	(38.9)	(1.7)%
Adjustment for income from unconsolidated affiliates, included in Aviation	(0.9)	(0.8)	(18.5)%
Adjustment for tax deductions for energy efficient government buildings, included in Technical Solutions	(0.4)	—	NM*
Total operating (loss) profit	(116.7)	54.5	NM*
Income from unconsolidated affiliates	0.9	0.8	18.5%
Interest expense	(10.5)	(12.8)	(18.3)%
(Loss) income from continuing operations before income taxes	(126.2)	42.5	NM*
Income tax provision	(10.6)	(12.6)	(15.8)%
(Loss) income from continuing operations	(136.8)	29.9	NM*
Loss from discontinued operations, net of taxes	—	(0.2)	NM*
Net (loss) income	<u>\$ (136.8)</u>	<u>\$ 29.7</u>	NM*

* Not meaningful (due to variance greater than or equal to +/-100%)

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
REVENUES AND OPERATING (LOSS) PROFIT BY SEGMENT (UNAUDITED)

<i>(in millions)</i>	Six Months Ended April 30,		Increase/ (Decrease)
	2020	2019	
Revenues			
Business & Industry	\$ 1,606.5	\$ 1,636.6	(1.8)%
Technology & Manufacturing	467.6	460.4	1.6%
Aviation	423.5	502.4	(15.7)%
Education	408.0	418.2	(2.4)%
Technical Solutions	264.3	252.0	4.9%
Elimination of inter-segment revenues	(61.0)	(67.0)	9.0%
Total revenues	<u>\$ 3,109.0</u>	<u>\$ 3,202.6</u>	(2.9)%
Operating (loss) profit			
Business & Industry	\$ 97.4	\$ 86.0	13.4%
Technology & Manufacturing	36.3	37.4	(2.7)%
Aviation (2020 includes \$61.1m impairment charge)	(54.9)	8.7	NM*
Education (2020 includes \$99.3m impairment charge)	(74.6)	20.8	NM*
Technical Solutions (2020 includes \$12.4m impairment charge)	(0.1)	17.3	NM*
Government Services	—	(0.1)	74.5%
Corporate	(72.8)	(83.6)	12.8%
Adjustment for income from unconsolidated affiliates, included in Aviation	(1.8)	(1.7)	(9.8)%
Adjustment for tax deductions for energy efficient government buildings, included in Technical Solutions	(0.4)	—	NM*
Total operating (loss) profit	<u>(70.8)</u>	<u>84.8</u>	NM*
Income from unconsolidated affiliates	1.8	1.7	7.5%
Interest expense	(20.7)	(26.3)	(21.3)%
(Loss) income from continuing operations before income taxes	(89.7)	60.2	NM*
Income tax provision	(19.2)	(17.3)	11.1%
(Loss) income from continuing operations	(108.9)	42.9	NM*
Income (loss) from discontinued operations, net of taxes	0.1	(0.2)	NM*
Net (loss) income	<u>\$ (108.8)</u>	<u>\$ 42.7</u>	NM*

* Not meaningful (due to variance greater than or equal to +/-100%)

ABM INDUSTRIES INCORPORATED AND SUBSIDIARIES
RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES (UNAUDITED)

(in millions, except per share amounts)

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of (Loss) Income from Continuing Operations to Adjusted Income from Continuing Operations				
(Loss) income from continuing operations	\$ (136.8)	\$ 29.9	\$ (108.9)	\$ 42.9
Items impacting comparability ^(a)				
Prior year self-insurance adjustment ^(b)	3.9	—	(2.7)	5.0
Other ^(c)	0.2	0.2	(0.4)	2.4
Restructuring and related ^(d)	1.8	2.7	5.0	6.5
Legal costs and other settlements	3.4	(0.6)	5.1	(0.9)
Impairment loss	172.8	—	172.8	—
Total items impacting comparability	182.0	2.3	179.7	13.1
Income tax benefit ^{(e)(f)}	(4.8)	(0.6)	(4.2)	(3.7)
Items impacting comparability, net of taxes	177.2	1.6	175.5	9.4
Adjusted income from continuing operations	\$ 40.4	\$ 31.5	\$ 66.6	\$ 52.3

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of Net (Loss) Income to Adjusted EBITDA				
Net (loss) income	\$ (136.8)	\$ 29.7	\$ (108.8)	\$ 42.7
Items impacting comparability	182.0	2.3	179.7	13.1
(Income) loss from discontinued operations	—	0.2	(0.1)	0.2
Income tax provision	10.6	12.6	19.2	17.3
Interest expense	10.5	12.8	20.7	26.3
Depreciation and amortization	24.7	27.1	49.1	53.9
Adjusted EBITDA	\$ 91.0	\$ 84.7	\$ 159.8	\$ 153.5

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of (Loss) Income from Continuing Operations per Diluted Share to Adjusted Income from Continuing Operations per Diluted Share				
(Loss) income from continuing operations per diluted share	\$ (2.05)	\$ 0.45	\$ (1.63)	\$ 0.64
Items impacting comparability, net of taxes	2.64	0.02	2.62	0.14
Adjusted income from continuing operations per diluted share	\$ 0.60	\$ 0.47	\$ 0.99	\$ 0.78

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow				
Net cash provided by operating activities	\$ 162.2	\$ 95.7	\$ 128.0	\$ 56.3
Additions to property, plant and equipment	(7.6)	(15.9)	(19.1)	(27.5)
Free Cash Flow	\$ 154.6	\$ 79.8	\$ 108.9	\$ 28.8

- (a) The Company adjusts (loss) income from continuing operations to exclude the impact of certain items that are unusual, non-recurring, or otherwise do not reflect management's views of the underlying operational results and trends of the Company.
- (b) Represents the net adjustments to our self-insurance reserve for general liability, workers' compensation, automobile and medical and dental insurance claims related to prior period accident years. Management believes these prior period reserve changes do not illustrate the performance of the Company's normal ongoing operations given the current year's insurance expense is estimated by management in conjunction with the Company's outside actuary to take into consideration past history and current costs and regulatory trends. Once the Company develops its best estimate of insurance expense premiums for the year, the Company fully allocates such costs out to the business leaders to hold them accountable for the current year costs within operations. However, since these prior period reserve changes relate to claims that could date back many years, current management has limited ability to influence the ultimate development of the prior year changes. Accordingly, including the prior period reserve changes in the Company's current operational results would not depict how the business is run as the Company holds its management accountable for the current year's operational performance. The Company believes the exclusion of the self-insurance adjustment from (loss) income from continuing operations is useful to investors by enabling them to better assess our operating performance in the context of current year profitability. For the three and six months ended April 30, 2020, our self-insurance general liability, workers' compensation, and automobile and medical and dental insurance claims related to prior period accident years increased by \$3.9 million and decreased by \$2.7 million, respectively. For the six months ended April 30, 2019, the liability increased by \$5.0 million.
- (c) Primarily represents one-time implementation costs related to the Company's transformational IT infrastructure projects and requirements associated with General Data Protection Regulation standards.
- (d) Represents restructuring costs related to the continued integration of GCA acquisition in September 2017.
- (e) The Company's tax impact is calculated using the federal and state statutory rate of 28.11% for US and 19% for UK for FY 2020 and FY 2019. We calculate tax from the underlying whole-dollar amounts, as a result, certain amounts may not recalculate based on reported numbers due to rounding.
- (f) FY20 QTD and YTD includes a \$45.2M tax charge related to impairment of nondeductible goodwill.



Investor Presentation

SECOND QUARTER 2020



Agenda

1

Business Overview

2

Responding to COVID-19

3

Second Quarter 2020 Review

4

Capital Structure

5

Appendix

Forward-Looking Statements and Non-GAAP Financial Information:

Our discussions during this conference call and in this presentation will include forward-looking statements. Actual results could differ materially from those projected in the forward-looking statements. Some of the factors that could cause actual results to differ are discussed in the Company's SEC filings. Our filings are available on our website at <http://investor.abm.com> under "Company Information". A description of other factors that could cause actual results to differ is also set forth at the end of this presentation.

Also, the discussion during this conference call and in this presentation will include certain financial measures that were not prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP"). Please see the Appendix for reconciliations of those historical non-GAAP financial measures and for information relating to the use of certain other non-GAAP financial measures. Reconciliations of certain non-GAAP financial measures can also be found on the Investor Relations portion of our website at <http://investor.abm.com>.

Business Overview



Who We Are

PURPOSE

To take care of the people, spaces and places that are important to you

VISION

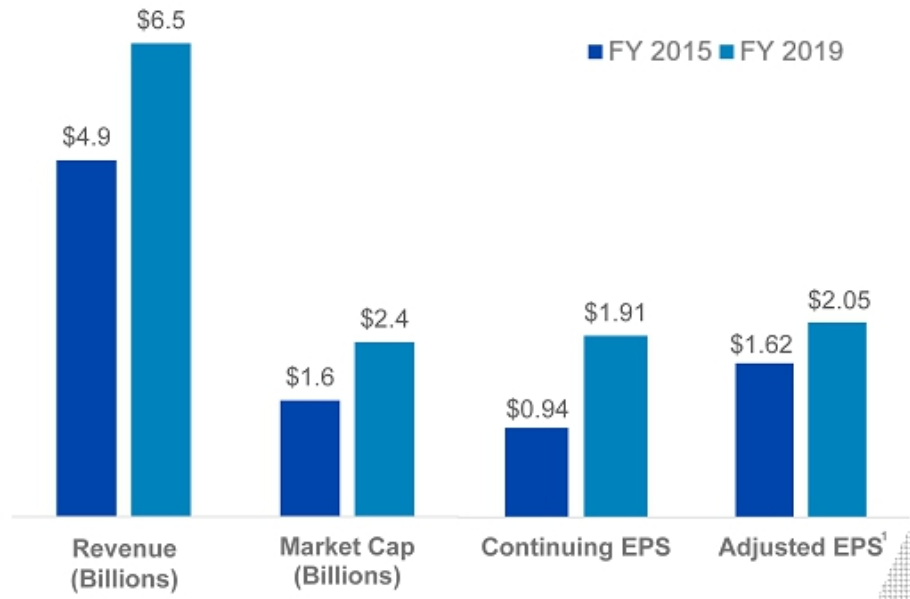
To be the clear choice in the industries we serve through engaged people

MISSION

To make a difference, every person, every day

2020 Vision Achievements

SIGNIFICANT GROWTH
AND CONTINUED
OPPORTUNITY AHEAD



¹ Please refer to the appendix for a reconciliation of GAAP to non-GAAP measures.

ABM at a Glance



Founded in 1909 | \$6.5 Billion in Revenue



350+ U.S. & International Locations



20,000+ Clients | 140,000 Employees



ELECTRICAL

We've installed **10,000+** EV charging ports across the U.S.



ENERGY

We've reduced our client's average energy use by **23%**.



FACILITIES ENGINEERING

Our **3,800+** certified engineers keep buildings running.



HVAC & MECHANICAL

We service and maintain **70,000+** heating and cooling systems.



JANITORIAL

Each day, we clean **4+ billion** sq. ft. of buildings.



LANDSCAPE & TURF

We maintain **55,000+** acres of landscaping & golf courses.



MISSION CRITICAL

We service and maintain **35+ million** sq. ft. of data center space.

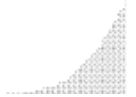


PARKING & TRANSPORTATION

We collect **\$2+ billion** in parking revenue for our clients.

Building Value Through Industry Expertise

Keeping your environment safe, clean, comfortable and energy efficient through individual or integrated solutions



Industries We Serve



Aviation



Business & Industry



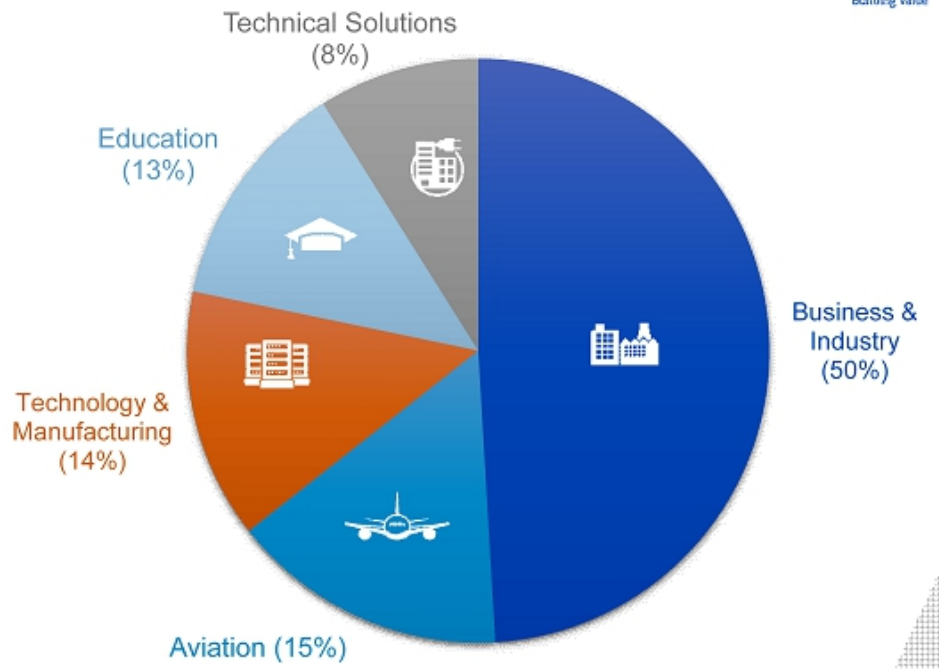
Education



Technology & Manufacturing



Technical Solutions



Results as of fiscal 2019.

Services We Perform



Aviation



Business & Industry



Education



Technology & Manufacturing



Technical Solutions



Janitorial

Building Cleaning & Maintenance
Green Cleaning and Recycling Services
Hard Surface Floor & Carpet Care
Clean Room and GMP Cleaning
Staffing and Specialty Services



Parking & Transportation

On and Off-Street Parking Management
Shuttle and Transportation Services
Valet Parking and Special Event Services



Electrical & Mechanical

Repairs, Replacements and Upgrades
Predictive and Preventative Maintenance
Low to High-Voltage Testing
Electrical Engineering and Commissioning
Chiller Services
Mechanical Systems Operations



Energy Solutions

HVAC, Central Plants, Lighting and Controls
EV Charging Stations
24/7/365 Facility Operation
Energy Audits & Optimization
Infrastructure Upgrades



Aviation Services

Aircraft Interior & Exterior Cleaning
Cargo Services
Terminal Cleaning
Wheelchair Assistance
Ambassador Services
Queue/Lobby Management



Landscape & Turf

Landscape and Grounds Maintenance
Golf Course Maintenance and Renovations
Athletic and Sports Field Maintenance
Irrigation Maintenance & Management
Exterior Pest & Fertility Management

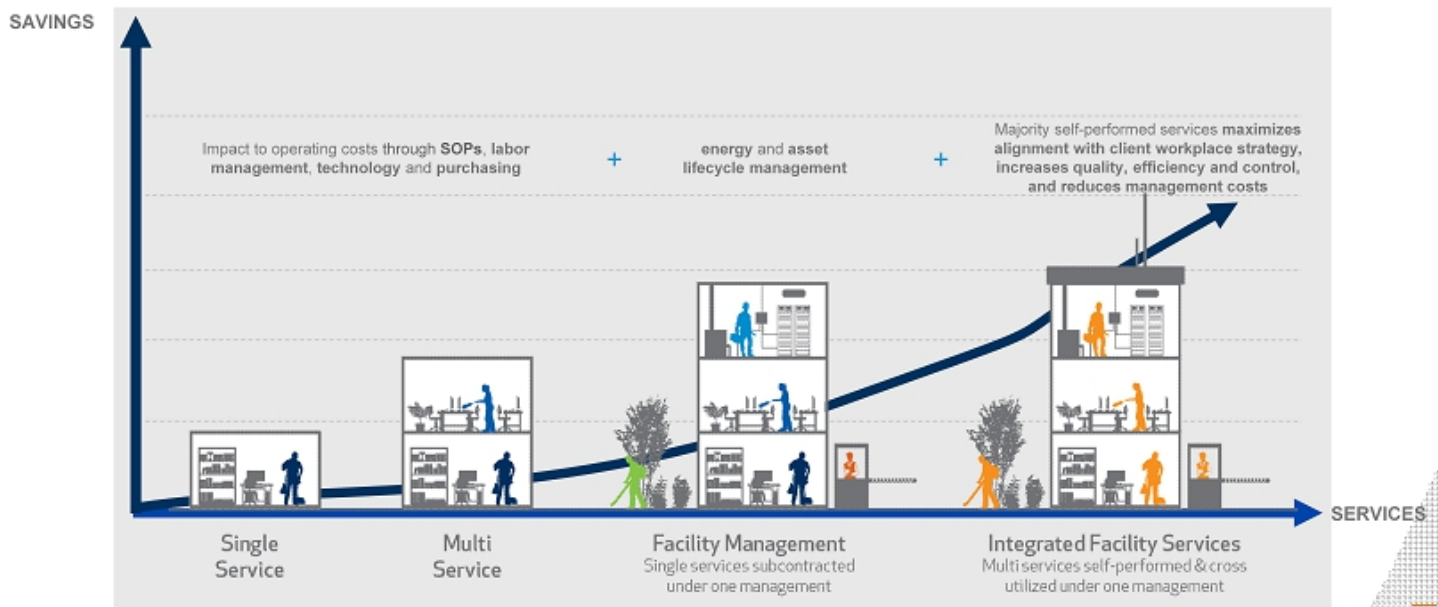


Building Technical Administration

Mail, Logistics & Print Room
Furniture Movement
Supplier Management
Reception & Switchboard/Help Desk
Audio Visual

Targeting the Outsourcing Continuum

Aligning workplace strategy with operational best practices for improved cost efficiencies, productivity, communication and scalability



\$ Value = direct operational cost savings + increased client portfolio asset value + enhanced client workforce productivity

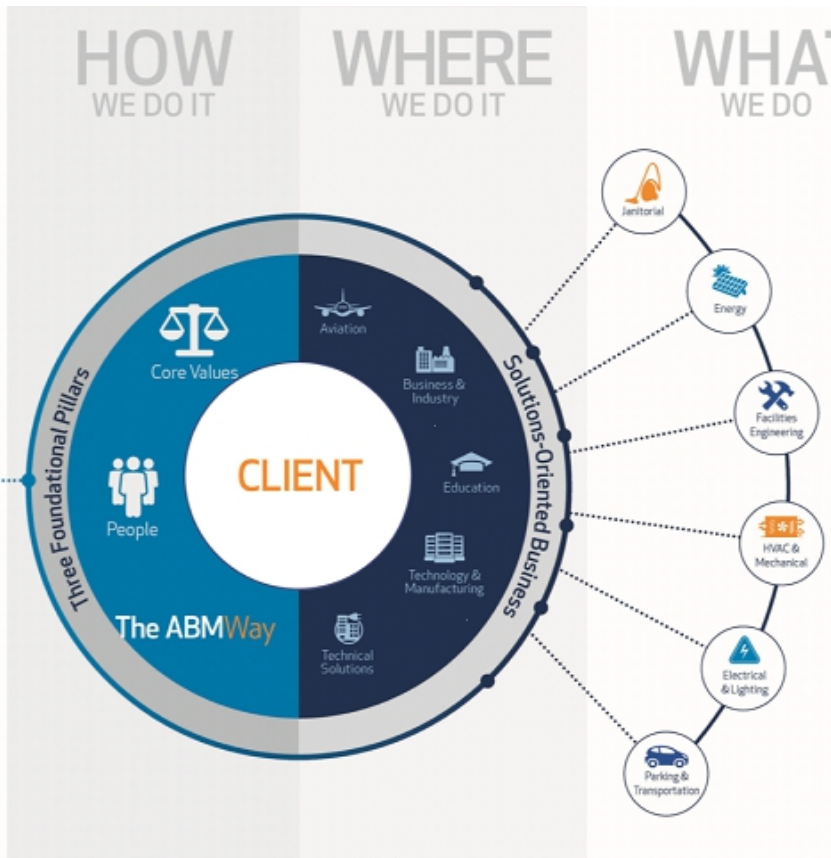
WHY WE DO IT



HOW WE DO IT

WHERE WE DO IT

WHAT WE DO



In Summary...

Responding to COVID-19





As with most companies, COVID-19 has impacted our business



Impact felt across our national footprint...

This is a dynamic, rapidly shifting environment – with significant externalities

“Shelter in place” mandates have been in place – managed by city/state



...and among our various end markets

A “new normal” for office occupancy and trends

Most sensitive business segments include Aviation and Education

ATS facilities project related work experiencing site access impediments

We have taken rapid action | Our agile, action-oriented teams...



...are working in lockstep to take coordinated actions across



Our people



Our clients / operations



Financial resilience & risk mitigation

**Potential
opportunities in a
post COVID-19
world:**



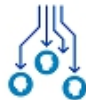
New and increased expectations for workspace and building cleanliness and sanitization



Rising demand for service volume and frequency



Focus on higher value-added services, such as EnhancedClean™, to meet new "hyper-vigilant" cleaning environment



Higher importance on scale, reach, and reliability where competitors are disrupted and not dependable

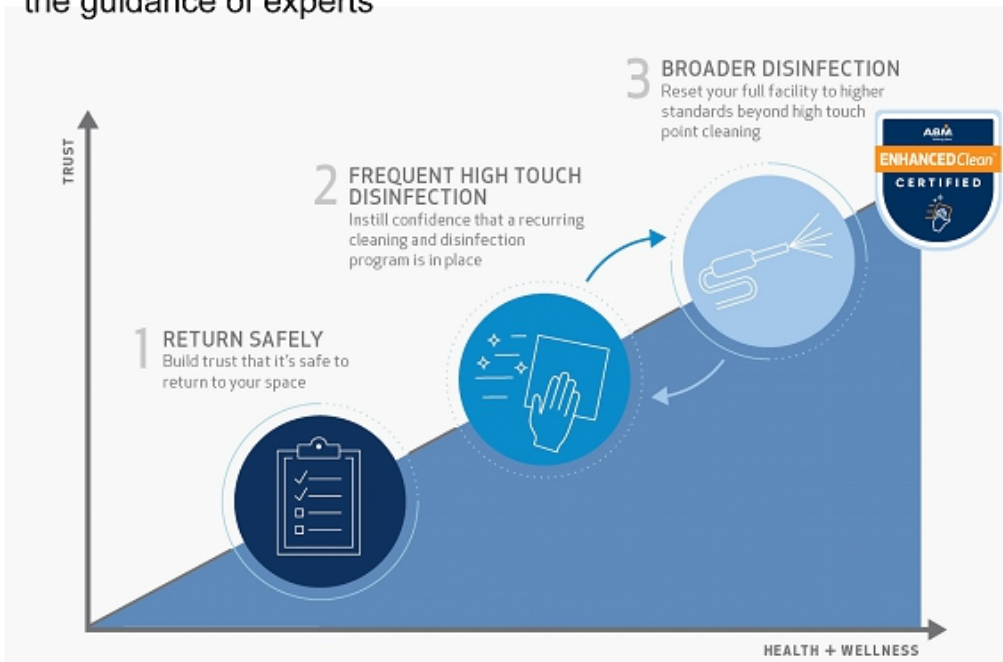
ABM EnhancedClean™

- ✓ ABM's services have been deemed "essential" to doing business during the ongoing pandemic
- ✓ Shift towards wellness as COVID-19 highlights the need to provide building occupants with a safe environment
- ✓ Building occupants are hyper-aware of the appearance of cleanliness and expect more transparency and visibility into the cleaning process
- ✓ Offer strategies to minimize transmission risk

The logo for ENHANCEDClean™ is displayed within a white circle on a blue background. The word "ENHANCED" is in blue, "Clean" is in orange, and there is a trademark symbol. To the right of the text is a blue hand icon with three white stars above it, suggesting a clean or enhanced state.

ABM EnhancedClean™

ABM's EnhancedClean™ program is a three-step approach that delivers healthy spaces under the guidance of experts



3 Key Differentiators

Processes Backed by Experts

Hospital Grade Disinfectants & Specialized Equipment

Innovative Solutions and Technology

Our Post-COVID Future | ABM strengths will drive advantage across markets



Scale advantage



Engaged people



Results oriented operating culture



Comprehensive service line offering



Deep client relationships



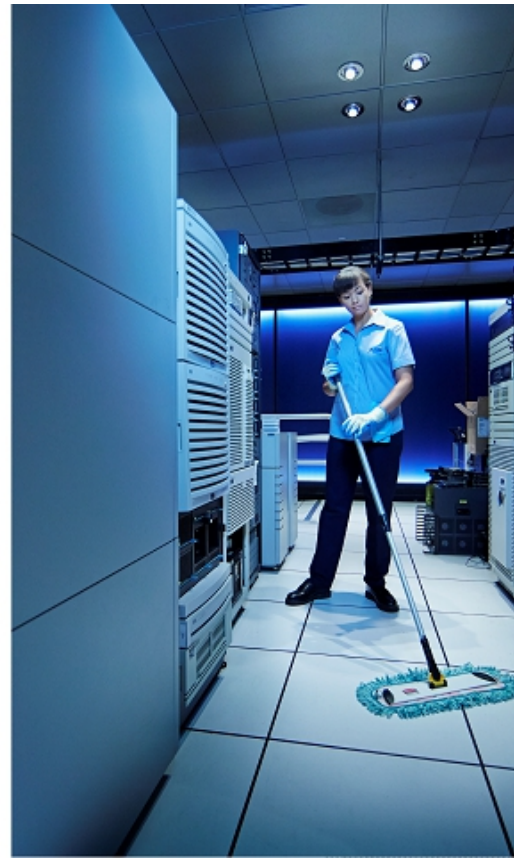
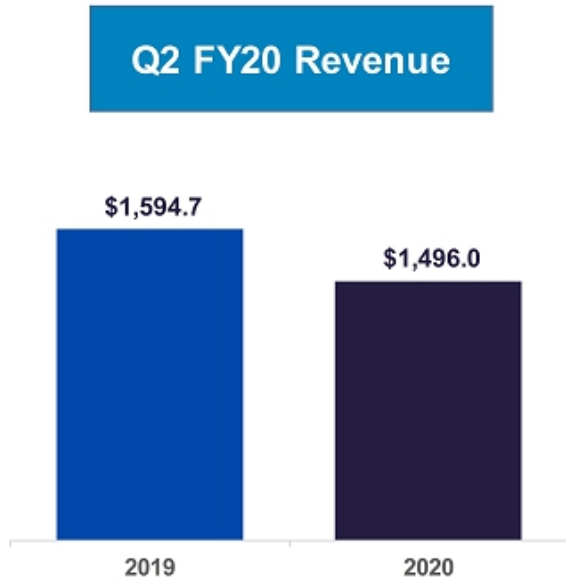
Dislocated competition

These advantages are core components of our market strength today and will continue to propel us into the future

Second Quarter 2020 Review



Second Quarter 2020 Review



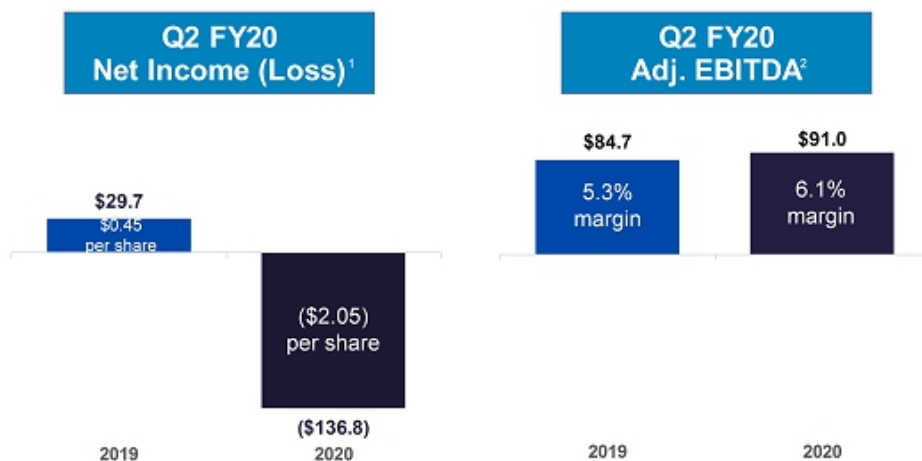
Second Quarter 2020 Review



¹ FY 2020 includes pre-tax non-cash goodwill and intangible impairment charge of \$172.8 million, \$170.6 million after tax or \$2.55 per diluted share.
² Please refer to the appendix for a reconciliation of GAAP to non-GAAP measures.



Second Quarter 2020 Review



¹ FY 2020 includes pre-tax non-cash goodwill and intangible impairment charge of \$172.8 million, \$170.6 million after tax or \$2.55 per diluted share.
² Please refer to the appendix for a reconciliation of GAAP to non-GAAP measures.



Second Quarter 2020 Segment Results

Business & Industry

- Revenues of \$785.6m vs. \$807.7m last year
- Operating profit of \$59.2m, operating margin of 7.5%

Technology & Manufacturing

- Revenues of \$233.7m vs. \$224.3m last year
- Operating profit of \$19.7m, operating margin of 8.4%

Aviation

- Revenues of \$184.7m vs. \$250.0m last year
- Operating loss of \$60.5m, includes impairment charge of \$61.1m

Education

- Revenues of \$200.1m vs. \$209.3m last year
- Operating loss of \$85.8m, includes impairment charge of \$99.3m

Technical Solutions

- Revenues of \$122.3m vs. \$135.9m last year
- Operating loss of \$8.4m, includes impairment charge of \$12.4m

Second Quarter 2020 Segment Results

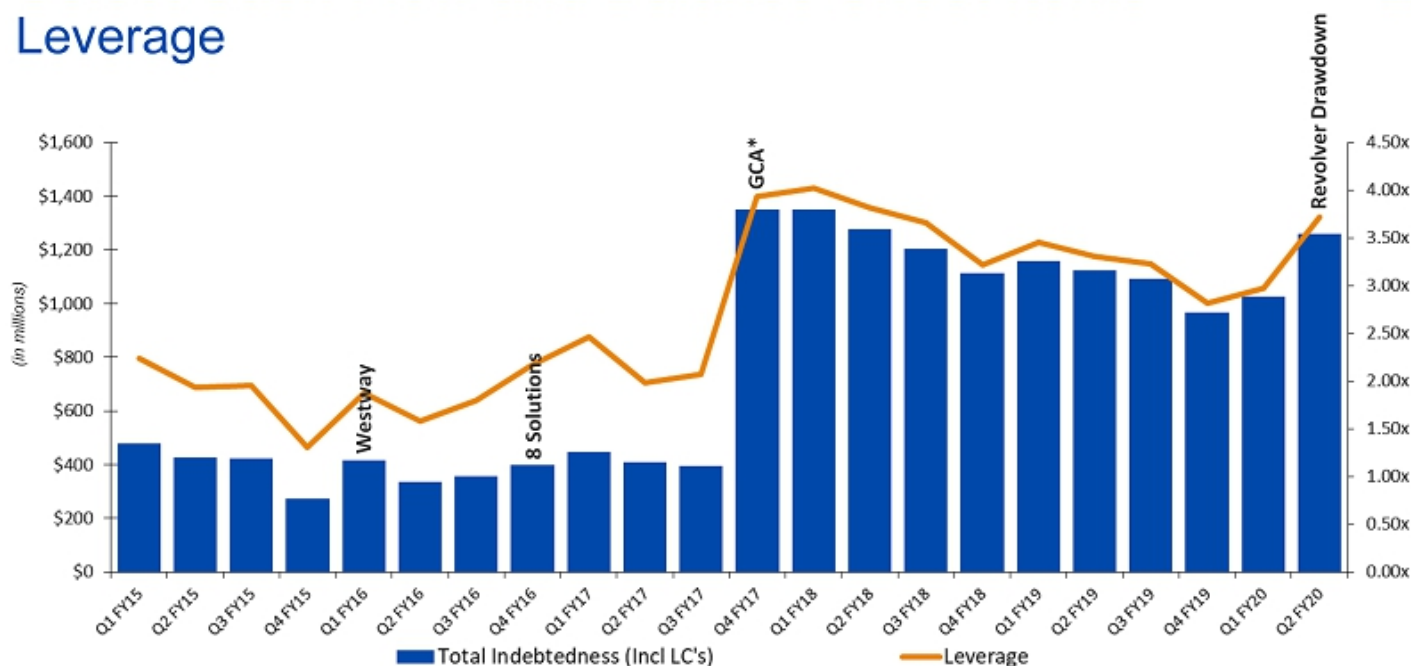
Segment	Operating Margin	Operating Margin Excluding Impairment ¹
Business & Industry	7.5%	NO CHANGE
Technology & Manufacturing	8.4%	NO CHANGE
Aviation	NM	0.3%
Education	NM	6.8%
Technical Solutions	NM	3.2%

¹ Excludes impact of pre-tax non-cash goodwill and intangible impairment charge of \$172.8 million, \$170.6 million after tax or \$2.55 per diluted share in Aviation, Education and Technical Solutions segments.

Capital Structure

Select Cash Flow and Balance Sheet Items

Leverage



*Acquired GCA Services Group for approximately \$1.3b, largest acquisition in Company's history
 Other acquisitions shown represent purchase price above \$15m
 As of Q2 FY20, leverage calculated as total indebtedness net of \$100m bank-defined pro-forma adjusted EBITDA

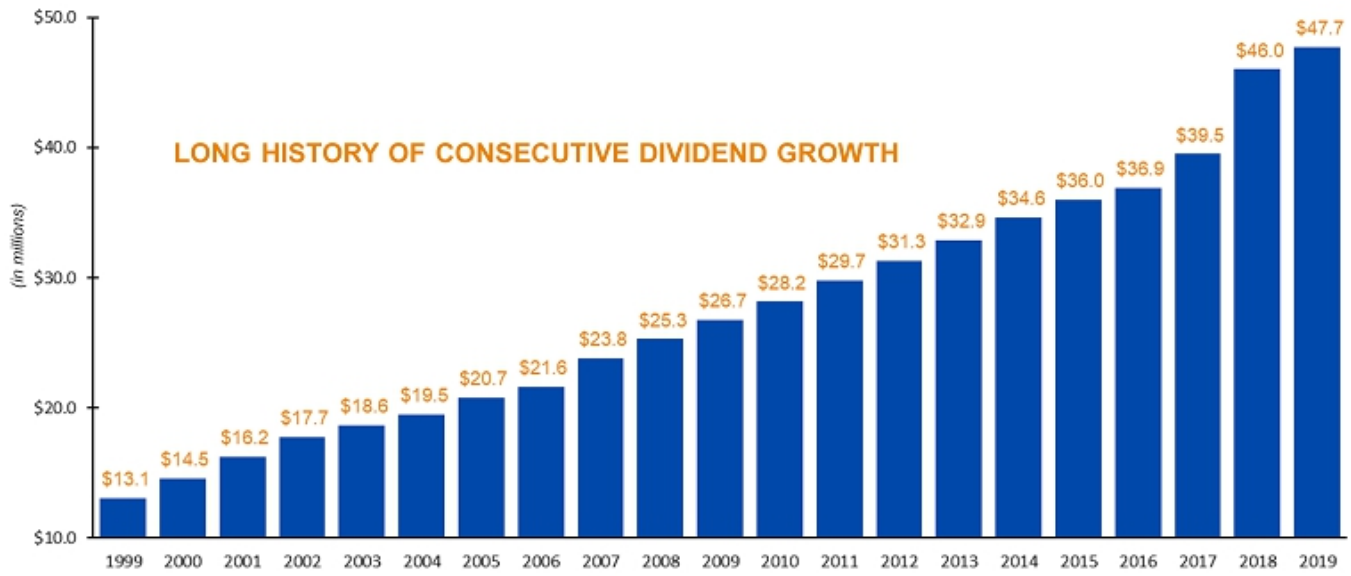
Select Cash Flow and Balance Sheet Items

Shareholder Return



Select Cash Flow and Balance Sheet Items

Annual Dividend



2Q20 MARKS THE 216TH CONSECUTIVE QUARTERLY CASH DIVIDEND

Select Cash Flow and Balance Sheet Items

Liquidity

2Q20 RESULTS			
Cash & Cash Equivalents	Credit Facility Capacity	Net Cash Provided by Operating Activities of Continuing Operations	Free Cash Flow ¹
\$555.9m	\$152.5m	\$162.3m	\$154.6m
Total Liquidity of \$708.4m			

THE COMPANY AMENDED ITS CREDIT FACILITY ON MAY 28, 2020

¹ Free cash flow is defined as net cash provided by operating activities less additions to property, plant and equipment.

Credit Facility Amendment

Financial Covenants	2020			2021			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Previous Maximum Leverage Ratio Covenant	4.00x	3.75x	3.75x	3.75x	3.75x	3.50x	3.50x
New Maximum Net Leverage Ratio Covenant¹	4.25x	5.75x	6.50x	6.50x	6.00x	5.25x	5.00x
Previous Minimum Fixed Charge Coverage Ratio	1.50x	1.50x	1.50x	1.50x	1.50x	1.50x	1.50x
New Minimum Fixed Charge Coverage Ratio	1.50x	1.50x	1.25x	1.15x	1.15x	1.20x	1.20x

Interest Rates	
Previous Interest Rate Range	100 to 225 bps plus LIBOR on Revolver and Term Loan A
New Interest Rate Range	100 to 275 bps plus 75bps LIBOR floor on Revolver 150 to 325 bps plus LIBOR on Term Loan A

¹ Leverage referred to as total net debt to bank-defined pro-forma adjusted EBITDA (previously total debt to bank-defined pro-forma adjusted EBITDA).

Appendix

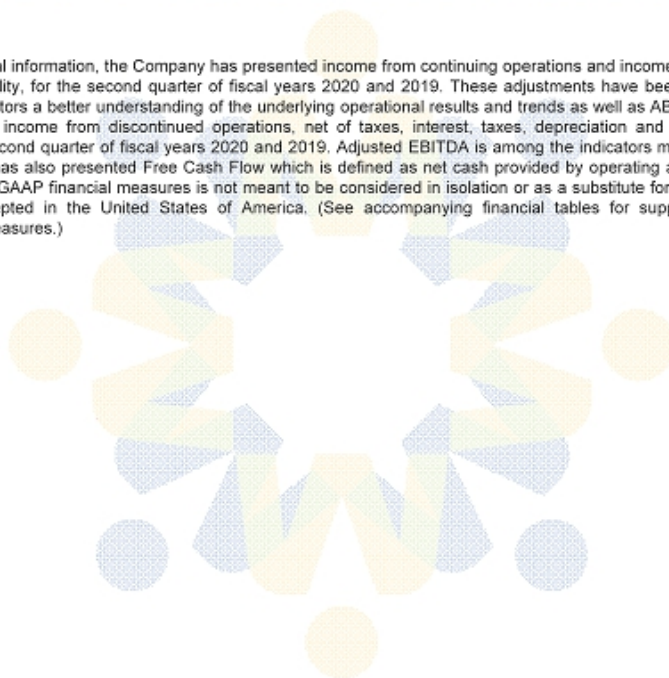
Forward Looking Statements

This presentation contains both historical and forward-looking statements about ABM Industries Incorporated ("ABM") and its subsidiaries (collectively referred to as "ABM," "we," "us," "our," or the "Company"). We make forward-looking statements related to future expectations, estimates and projections that are uncertain, and often contain words such as "anticipate," "believe," "could," "estimate," "expect," "forecast," "intend," "likely," "may," "outlook," "plan," "predict," "should," "target," or other similar words or phrases. These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties, and assumptions that are difficult to predict. For us, particular uncertainties that could cause our actual results to be materially different from those expressed in our forward-looking statements include: the COVID-19 pandemic has had and is expected to continue to have a negative effect on the U.S. and global economy and has disrupted and is expected to continue to disrupt our operations and our clients' operations which has adversely affected and may continue to adversely affect our business, results of operations, cash flows, and financial condition; our success depends on our ability to gain profitable business despite competitive market pressures; our business success depends on our ability to attract and retain qualified personnel and senior management and to manage labor costs; our ability to preserve long-term client relationships is essential to our continued success; changes to our businesses, operating structure, financial reporting structure, or personnel relating to the implementation of strategic transformations, enhanced business processes, and technology initiatives may not have the desired effects on our financial condition and results of operations; acquisitions, divestitures, and other strategic transactions could fail to achieve financial or strategic objectives, disrupt our ongoing business, and adversely impact our results of operations; we manage our insurable risks through a combination of third-party purchased policies and self-insurance, and we retain a substantial portion of the risk associated with expected losses under these programs, which exposes us to volatility associated with those risks, including the possibility that adjustments to our ultimate insurance loss reserves could result in material charges against our earnings; our risk management and safety programs may not have the intended effect of reducing our liability for personal injury or property loss; our international business involves risks different from those we face in the United States that could have an effect on our results of operations and financial condition; our use of subcontractors or joint venture partners to perform work under customer contracts exposes us to liability and financial risk; we may experience breaches of, or disruptions to, our information technology systems or those of our third-party providers or clients, or other compromises of our data that could adversely affect our business; unfavorable developments in our class and representative actions and other lawsuits alleging various claims could cause us to incur substantial liabilities; a significant number of our employees are covered by collective bargaining agreements that could expose us to potential liabilities in relationship to our participation in multiemployer pension plans, requirements to make contributions to other benefit plans, and the potential for strikes, work slowdowns or similar activities, and union organizing drives; our business may be materially affected by changes to fiscal and tax policies, and negative or unexpected tax consequences could adversely affect our results of operations; changes in general economic conditions, such as changes in energy prices, government regulations, or consumer preferences, could reduce the demand for facility services and, as a result, reduce our earnings and adversely affect our financial condition; future increases in the level of our borrowings or in interest rates could affect our results of operations; impairment of goodwill and long-lived assets could have a material adverse effect on our financial condition and results of operations; if we fail to maintain proper and effective internal control over financial reporting in the future, our ability to produce accurate and timely financial statements could be negatively impacted, which could harm our operating results and investor perceptions of our Company and as a result may have a material adverse effect on the value of our common stock; our business may be negatively impacted by adverse weather conditions; catastrophic events, disasters, and terrorist attacks could disrupt our services; and actions of activist investors could disrupt our business.

For additional information on these and other risks and uncertainties we face, see ABM's risk factors, as they may be amended from time to time, set forth in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and subsequent filings. We urge readers to consider these risks and uncertainties in evaluating our forward-looking statements. We caution readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

Use of Non-GAAP Financial Information

To supplement ABM's consolidated financial information, the Company has presented income from continuing operations and income from continuing operations per diluted share as adjusted for items impacting comparability, for the second quarter of fiscal years 2020 and 2019. These adjustments have been made with the intent of providing financial measures that give management and investors a better understanding of the underlying operational results and trends as well as ABM's operational performance. In addition, the Company has presented earnings before income from discontinued operations, net of taxes, interest, taxes, depreciation and amortization and excluding items impacting comparability (adjusted EBITDA) for the second quarter of fiscal years 2020 and 2019. Adjusted EBITDA is among the indicators management uses as a basis for planning and forecasting future periods. The Company has also presented Free Cash Flow which is defined as net cash provided by operating activities less additions to property, plant and equipment. The presentation of these non-GAAP financial measures is not meant to be considered in isolation or as a substitute for financial statements prepared in accordance with accounting principles generally accepted in the United States of America. (See accompanying financial tables for supplemental financial data and corresponding reconciliations to certain GAAP financial measures.)



Unaudited Reconciliation of Non-GAAP Financial Measures

(in millions)

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of (Loss) Income from Continuing Operations to Adjusted Income from Continuing Operations				
(Loss) income from continuing operations	\$ (136.8)	\$ 29.9	\$ (108.9)	\$ 42.9
Items impacting comparability^(a)				
Prior year self-insurance adjustment ^(b)	3.9	—	(2.7)	5.0
Other ^(c)	0.2	0.2	(0.4)	2.4
Restructuring and related ^(d)	1.8	2.7	5.0	6.5
Legal costs and other settlements	3.4	(0.6)	5.1	(0.9)
Impairment loss	172.8	—	172.8	—
Total items impacting comparability	182.0	2.3	179.7	13.1
Income tax benefit ^{(e),(f)}	(4.8)	(0.6)	(4.2)	(3.7)
Items impacting comparability, net of taxes	177.2	1.6	175.5	9.4
Adjusted income from continuing operations	\$ 40.4	\$ 31.5	\$ 66.6	\$ 52.3

- (a) The Company adjusts (loss) income from continuing operations to exclude the impact of certain items that are unusual, non-recurring, or otherwise do not reflect management's views of the underlying operational results and trends of the Company.
- (b) Represents the net adjustments to our self-insurance reserve for general liability, workers' compensation, automobile and medical and dental insurance claims related to prior period accident years. Management believes these prior period reserve changes do not illustrate the performance of the Company's normal ongoing operations given the current year's insurance expense is estimated by management in conjunction with the Company's outside actuary to take into consideration past history and current costs and regulatory trends. Once the Company develops its best estimate of insurance expense premiums for the year, the Company fully allocates such costs out to the business leaders to hold them accountable for the current year costs within operations. However, since these prior period reserve changes relate to claims that could date back many years, current management has limited ability to influence the ultimate development of the prior year charges. Accordingly, including the prior period reserve changes in the Company's current operational results would not depict how the business is run as the Company holds its management accountable for the current year's operational performance. The Company believes the exclusion of the self-insurance adjustment from (loss) income from continuing operations is useful to investors by enabling them to better assess our operating performance in the context of current year profitability. For the three and six months ended April 30, 2020, our self-insurance general liability, workers' compensation, and automobile and medical and dental insurance claims related to prior period accident years increased by \$3.9 million and decreased by \$2.7 million, respectively. For the six months ended April 30, 2019, the liability increased by \$5.0 million.
- (c) Primarily represents one-time implementation costs related to the Company's transformational IT infrastructure projects and requirements associated with General Data Protection Regulation standards.
- (d) Represents restructuring costs related to the continued integration of DCA acquisition in September 2017.
- (e) The Company's tax impact is calculated using the federal and state statutory rate of 28.11% for US and 19% for UK for FY 2020 and FY 2019. We calculate tax from the underlying whole-dollar amounts, as a result, certain amounts may not recalculate based on reported numbers due to rounding.
- (f) FY20 QTD and YTD includes a \$45.2M tax charge related to impairment of nondeductible goodwill.

Unaudited Reconciliation of Non-GAAP Financial Measures

(in millions)

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of Net (Loss) Income to Adjusted EBITDA				
Net (loss) income	\$ (136.8)	\$ 29.7	\$ (108.8)	\$ 42.7
Items impacting comparability	182.0	2.3	179.7	13.1
(Income) loss from discontinued operations	—	0.2	(0.1)	0.2
Income tax provision	10.6	12.6	19.2	17.3
Interest expense	10.5	12.8	20.7	26.3
Depreciation and amortization	24.7	27.1	49.1	53.9
Adjusted EBITDA	\$ 91.0	\$ 84.7	\$ 159.8	\$ 153.5

(in millions)

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow				
Net cash provided by operating activities	\$ 162.2	\$ 95.7	\$ 128.0	\$ 56.3
Additions to property, plant and equipment	(7.6)	(15.9)	(19.1)	(27.5)
Free Cash Flow	\$ 154.6	\$ 79.8	\$ 108.9	\$ 28.8

Unaudited Reconciliation of Non-GAAP Financial Measures

	Three Months Ended April 30,		Six Months Ended April 30,	
	2020	2019	2020	2019
Reconciliation of (Loss) Income from Continuing Operations per Diluted Share to Adjusted Income from Continuing Operations per Diluted Share				
(Loss) income from continuing operations per diluted share	\$ (2.05)	\$ 0.45	\$ (1.63)	\$ 0.64
Items impacting comparability, net of taxes	2.64	0.02	2.62	0.14
Adjusted income from continuing operations per diluted share	\$ 0.60	\$ 0.47	\$ 0.99	\$ 0.78



Contact Us

INVESTOR RELATIONS

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