ABM Industries Incorporated

A Leader in Facility Services

First Quarter
Earnings Conference Call

March 2, 2010

Agenda

- Introduction of call participants
 - Henrik C. Slipsager, President & Chief Executive Officer
 - James S. Lusk, Executive Vice President & Chief Financial Officer
 - Sarah H. McConnell, Senior Vice President & General Counsel
- First Quarter 2010 Highlights
- Financial Review
- Operating Results
- 2010 Annual Guidance

Forward Looking Statement

This presentation contains forward-looking statements that set forth management's anticipated results based on management's current plans and assumptions. In addition, the financial results reported in this presentation continue to be subject to adjustment until filing of the Company's quarterly report on Form 10-Q for the quarter ended January 31, 2010. Any number of factors could cause the Company's actual results to differ materially from those anticipated. Factors that could cause actual results to differ include but are not limited to the following: (1) risks relating to our acquisition strategy may adversely impact our results of operations; (2) intense competition can constrain our ability to gain business, as well as our profitability; (3) we are subject to volatility associated with high deductibles for certain insurable risks; (4) an increase in costs that we cannot pass on to clients could affect our profitability; (5) we provide our services pursuant to agreements which are cancelable by either party upon 30 to 60 days' notice; (6) our success depends on our ability to preserve our long-term relationships with clients; (7) our transition to a shared services function could create disruption in functions affected; (8) we incur significant accounting and other control costs that reduce profitability; (9) a decline in commercial office building occupancy and rental rates could affect our revenues and profitability; (10) deterioration in economic conditions in general could further reduce the demand for facility services and, as a result, reduce our earnings and adversely affect our financial condition; (11) the financial difficulties or bankruptcy of one or more of our major clients could adversely affect results; (12) our ability to operate and pay our debt obligations depends upon our access to cash; (13) because ABM conducts business operations through operating subsidiaries, we depend on those entities to generate the funds necessary to meet financial obligations; (14) certain future declines or fluctuations in the fair value of our investments in auction rate securities that are deemed other-thantemporarily impaired could negatively impact our earnings; (15) uncertainty in the credit markets and the financial services industry may impact our ability to collect receivables on a timely basis and may negatively impact our cash flow; (16) any future increase in the level of debt or in interest rates can affect our results of operations; (17) an impairment charge could have a material adverse effect on our financial condition and results of operations; (18) we are defendants in several class and representative actions or other lawsuits alleging various claims that could cause us to incur substantial liabilities; (19) since we are an attractive employer for recent émigrés to this country and many of our iobs are filled by such, changes in immigration laws or enforcement actions or investigations under such laws could significantly adversely affect our labor force, operations and financial results and our reputation; (20) labor disputes could lead to loss of revenues or expense variations; (21) we participate in multi-employer defined benefit plans which could result in substantial liabilities being incurred; and (22) natural disasters or acts of terrorism could disrupt our services. Additional information regarding these and other risks and uncertainties the Company faces is contained in the Company's Annual Report on Form 10-K for the year ended October 31, 2009 and in other reports we file from time to time with the Securities and Exchange Commission. We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise.

Statements Relating to Non-GAAP Financial Measures

During the course of this presentation, certain non-GAAP financial measures described as "Adjusted EBITDA," "Adjusted Income from Continuing Operations," and "Adjusted Income from Continuing Operations per Diluted Share" that were not prepared in accordance with U.S. GAAP will be presented.

A reconciliation of these non-GAAP financial measures to GAAP financial measures is available on the Company's website under "Investor Relations" and at the end of this presentation.

First Quarter 2010 Financial Highlights

| | | Quarte Janua | Increase | | |
|--|----|-----------------|----------|-------|------------|
| (in millions except per share data) | | 2010 | | 2009 | (Decrease) |
| Revenues | \$ | 869.9 | \$ | 887.5 | (2.0)% |
| Net cash provided by operating activities | \$ | (8.9) | \$ | 26.1 | (134.2)% |
| Net Income | \$ | 12.8 | \$ | 14.2 | (10.1)% |
| Net income per diluted share | \$ | 0.24 | \$ | 0.28 | (14.3)% |
| Adjusted EBITDA | \$ | 32.7 | \$ | 30.3 | 7.7 % |
| Income from continuing operations | \$ | 12.8 | \$ | 14.8 | (13.0)% |
| Income from continuing operations per diluted share | \$ | 0.24 | \$ | 0.29 | (17.2)% |
| Adjusted income from continuing operations | \$ | 14.0 | \$ | 13.0 | 8.3 % |
| Adjusted income from continuing operations per diluted share | \$ | 0.27 | \$ | 0.25 | 8.0 % |

First Quarter 2010 Fiscal Highlights

- Essentially met our expectations for the first quarter
- Adjusted Income from Continuing Operations up 8.3% to \$14.0 million
 - On a per diluted share basis, Adjusted Income from Continuing Operations increased 8% to \$0.27
 - Operating profit, excluding corporate segment up 5.9%
- Adjusted EBITDA up 7.7% to \$32.7 million
 - Adjusted EBITDA margins increased 34 basis points year-over-year to 3.76%
- Cash Flow from operations a use of nearly \$9 million
 - Timing of account collections received from clients and payments made on vendor invoices
- Announced our 176th consecutive dividend

Q1 Financial Results (unaudited)

| | ary 31, | Percent | | |
|----|---------|---|--|---|
| | 2010 | | 2009 | Change |
| ¢ | 000 004 | • | 007 470 | 2.00/ |
| Ф | | Þ | | -2.0% |
| | | | • | |
| | | 1 | | |
| | 2,775 | 1 | 2,823 | |
| \$ | 22,206 | \$ | 25,994 | -14.6% |
| | | | | |
| | 1,215 | | 1,668 | |
| | 20,991 | | 24,326 | |
| | 8,155 | | 9,571 | |
| | 12,836 | | 14,755 | -13.0% |
| | 1,204 | | (1,792) | -167.2% |
| \$ | 14,040 | \$ | 12,963 | 8.3% |
| \$ | 32,669 | \$ | 30,347 | 7.7% |
| | \$ | \$ 869,884 782,101 62,802 2,775 \$ 22,206 1,215 20,991 8,155 12,836 1,204 \$ 14,040 | \$ 869,884 \$ 782,101 62,802 2,775 \$ 22,206 \$ 1,215 20,991 8,155 12,836 1,204 \$ 14,040 \$ | \$ 869,884 \$ 887,472 782,101 787,268 62,802 71,387 2,775 2,823 \$ 22,206 \$ 25,994 1,215 1,668 20,991 24,326 8,155 9,571 12,836 14,755 1,204 (1,792) \$ 14,040 \$ 12,963 |

⁽a) A reconciliation of certain non-GAAP financial information to GAAP financial measures is available on the Company's website under "Investor Relations" and at the end of this presentation

Cash Flow Highlights

CONDENSED CONSOLIDATED CASH FLOW INFORMATION (UNAUDITED)

| | Quarter Ended January 31, | | | | |
|--|---------------------------|-----------|----|-----------|--|
| | | 2009 (a) | | | |
| Net cash (used in) provided by continuing operating activities | | (12,220) | | 13,460 | |
| Net cash provided by discontinued operating activities | | 3,307 | | 12,619 | |
| Net cash (used in) provided by operating activities | \$ | (8,913) | \$ | 26,079 | |
| Net cash used in investing activities | \$ | (6,924) | \$ | (5,649) | |
| Proceeds from exercises of stock options | | | | | |
| (including income tax benefit) | | 1,251 | | 463 | |
| Dividends paid | | (6,992) | | (6,641) | |
| Borrowings from line of credit | | 131,000 | | 173,000 | |
| Repayment of borrowings from line of credit | | (131,500) | | (176,000) | |
| Changes in book cash overdrafts | | 9,102 | | (13,852) | |
| Net cash provided by (used) in financing activities | \$ | 2,861 | \$ | (23,030) | |

⁽a) Amount shown for the quarter ended January 31, 2009 reflect an immaterial correction of certain net book credit cash balances; resulting in an increase in net cash used in financing activities for the quarter ended January 31, 2009 in the amount of \$13.9 million.

Condensed Balance Sheet (unaudited)

| | January 31, 2010 | | 2010 20 | | |
|--|---------------------|------------|---------|-----------------------|--|
| | (ι | unaudited) | | | |
| Assets | | | | | |
| Cash and cash equivalents | \$ | 21,177 | \$ | 34,153 | |
| Trade accounts receivable, net | | 476,910 | | 445,241 | |
| Prepaid income taxes | | 12,205 | | 13,473 | |
| Current assets of discontinued operations | | 8,480 | | 10,787 | |
| Prepaid expenses | | 40,332 | | 38,781 | |
| Notes receivable and other | | 17,567 | | 21,374 | |
| Deferred income taxes, net | | 49,729 | | 52,171 | |
| Insurance recoverables | | 4,917 | | 5,017 | |
| Total current assets | | 631,317 | | 620,997 | |
| Non-current assets of discontinued operations | | 3,573 | | 4, <mark>567</mark> | |
| Insurance deposits | | 42,289 | | 42,500 | |
| Other investments and long-term receivables | | 5,884 | ./ | 6,240 | |
| Deferred income taxes, net | | 61,018 | - | 63,444 | |
| Insurance recoverables | | 65,800 | | 67,100 | |
| Other assets | | 31,852 | | 32,446 | |
| Investments in auction rate securities | | 19,651 | | 19,531 | |
| Property, plant and equipment, net | | 57,562 | | 56,892 | |
| Other intangible assets, net | | 57,425 | | 60,199 | |
| Goodwill | | 547,830 | | 547,237 | |
| Total assets | \$ | 1,524,201 | \$ | 1,521,153 | |
| Liabilities | | | | | |
| Trade accounts payable | \$ | 79,524 | \$ | 84, <mark>7</mark> 01 | |
| Accrued liabilities | | | | | |
| Compensation | | 83,658 | | 93,095 | |
| Taxes - other than income | | 20,401 | | 17,539 | |
| I <mark>nsurance</mark> claims | | 78,174 | | 78,144 | |
| Other | | 70,629 | | 66,27 <mark>9</mark> | |
| Income taxes payable | | 1,950 | | 1,871 | |
| Current liabilities of discontinued operations | | 1,170 | | 1,065 | |
| Total current liabilities | | 335,506 | | 342,694 | |
| Income taxes payable | | 20,713 | | 17,763 | |
| Line of credit | | 172,000 | | 172,500 | |
| Retirement plans and other | | 31,983 | | 32,963 | |
| Insurance claims | | 267,883 | | 268,183 | |
| Total liabilities | | 828,085 | | 834,103 | |
| Stockholders' Equity | | 696,116 | | 687,050 | |
| Total liabilities and stockholders' equity | \$ | 1,524,201 | \$ | 1,521,153 | |

Division Revenues¹

(\$ in thousands)

| | First Quarter | | | | | |
|-------------------------|---------------|----|---------|--------|--|--|
| | 2010 | | 2009 | Change | | |
| Janitorial | \$ 584,079 | \$ | 608,420 | (4.0)% | | |
| Parking | 112,588 | | 115,669 | (2.7)% | | |
| Security | 83,597 | | 85,583 | (2.3)% | | |
| Engineering | 89,351 | | 77,216 | 15.7 % | | |
| Total Division Revenues | \$ 869,615 | \$ | 886,888 | (1.9)% | | |

Summary

- Revenue base has stabilized
- Engineering revenue up again on a year-over-year basis as sales momentum continues
- Parking recorded \$56 million related solely for reimbursable costs compared to \$60 million in 2009
- Tag revenue averaged approximately \$13 million per month in the quarter
- Sales pipeline and sales activity remain robust, sales cycle is being extended

¹Excludes Corporate

Division Profits¹

(\$ in thousands)

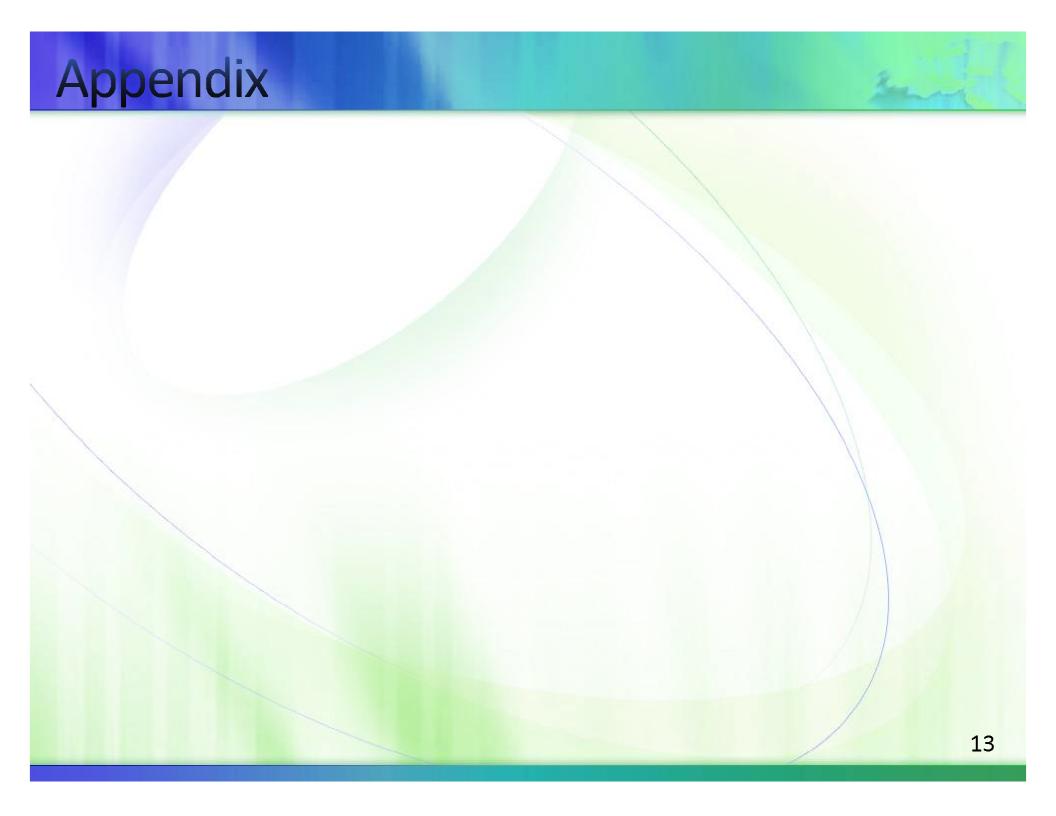
| | First Quarter | | | | |
|------------------------|---------------|----|--------|---------|--|
| | 2010 | | 2009 | Change | |
| Janitorial | \$ 34,084 | \$ | 32,311 | 5.5 % | |
| Parking | 5,026 | | 4,142 | 21.3 % | |
| Security | 1,346 | | 1,794 | (25.0)% | |
| Engineering | 4,992 | | 4,666 | 7.0 % | |
| Total Division Profits | \$ 45,448 | \$ | 42,913 | 5.9 % | |

Summary

- Continued focus on managing job profitability leads to another quarter of growth in division profits despite higher than anticipated state unemployment taxes
- Parking achieves another quarter of double digit growth
- Security segment significantly impacted by higher state unemployment taxes
- Taking the appropriate action across the Company to mitigate the effect of higher state unemployment taxes

Fiscal 2010 Outlook

- Continue to anticipate sequential revenue growth
 - Expect revenue in second half of fiscal year to be above prior year comparable
- Working to leverage investments in infrastructure to generate savings in fiscal 2011
- Positioned for improving cash flow. Cash tax rate for fiscal 2010 to be approximately 2%
- Guidance
 - Reiterating previously issued range for full year income from continuing operations of \$1.25 to \$1.35 per diluted share
 - Adjusted income from continuing operations of \$1.35 to \$1.45 per diluted share
 - The second quarter of fiscal 2010 has one more work day compared to the second quarter of 2009



Unaudited Reconciliation of non-GAAP Financial Measures (in thousands, except per share data)

| | Quarter Ended January 31 | | | | |
|---|--------------------------|---|----|---|--|
| | 1 | 2010 | | 2009 | |
| Reconciliation of Adjusted Income from Continuing Operations to Net Income | | | | | |
| Adjusted Income from Continuing Operations Items Impacting Comparability, net of taxes Income from Continuing Operations | \$ | 14,040 (1,204) 12,836 | \$ | 12,963 1,792 14,755 | |
| Loss from Discontinued Operations | | (61) | 1 | (538) | |
| Net Income | | 12,775 | \$ | 14,217 | |
| Reconciliation of Adjusted Income from Continuing Operations to Income from Continuing Operations | | | | | |
| Adjusted Income from Continuing Operations | \$ | 14,040 | \$ | 12,963 | |
| Items Impacting Comparability: | | | | \ | |
| Corporate Initiatives and other (a) Third-Party Administrator Legal Settlement Total Items Impacting Comparability Income Taxes (Benefit) Expense Items Impacting Comparability, net of taxes | | (1,970) - (1,970) (766) (1,204) | | (6,648) 9,601 2,953 1,161 1,792 | |
| Income from Continuing Operations | | 12,836 | \$ | 14,755 | |

(a) Corporate initiatives and other include: (i) costs associated with the implementation of a new payroll and human resources information system, (ii) the upgrade of the Company's accounting system, (iii) the completion of the corporate move from San Francisco, (iv) the integration costs associated with OneSource, and (v) the write-off of deferred acquisition costs due to the adoption of an accounting pronouncement.

Unaudited Reconciliation of non-GAAP Financial Measures (in thousands, except per share data)

Reconciliation of Adjusted EBITDA to Net Income

| Adjusted EBITDA | \$ 32,669 | \$ 30,347 |
|---|--|---|
| Items Impacting Comparability Discontinued Operations Income Tax Interest Expense Depreciation and Amortization | (1,970) (61) (8,155) (1,215) (8,493) | 2,953 (538) (9,571) (1,668) (7,306) |
| Net Income | | \$ 14,217 |

Reconciliation of Adjusted Income from Continuing Operations per Diluted Share to Income from Continuing Operations per Diluted Share

| | | | 1 | |
|---|-----|----------|------|----------|
| | Qu | uary 31, | | |
| | | 2010 | 2009 | |
| | | | | (|
| Adjusted Income from Continuing | | | | \ |
| Operations per Diluted Share | \$ | 0.27 | \$ | 0.25 |
| | | | | |
| Items Impacting Comparability, net of taxes | | (0.03) | | 0.04 |
| Income from Continuing Operations | | | 1 | |
| per Diluted Share | \$ | 0.24 | \$ | 0.29 |
| | - I | | 7/1 | 1 |
| Diluted Shares | | 52,548 | | 51,470 |
| Bildiou Gilaico | | 02,010 | / | 01,170 |

Unaudited Reconciliation of non-GAAP

ABM Industries Incorporated

Reconciliation of Estimated Adjusted Income from Continuing Operations per Diluted Share to Income from Continuing Operations per Diluted Share for the Year Ending October 31, 2010

| | Year Ending October 31, 2010 | | | | | |
|--|------------------------------|----------|------|----------|--|--|
| | | Estimate | High | Estimate | | |
| | (per diluted share) | | | | | |
| Adjusted Income from Continuing Operations per Diluted Share | \$ | 1.35 | \$ | 1.45 | | |
| Adjustments to Income from Continuing Operations (a) | | (0.10) | | (0.10) | | |
| Income from Continuing Operations per Diluted Share | \$ | 1.25 | \$ | 1.35 | | |

⁽a) Adjustments to income from continuing operations are expected to include additional costs associated with the implementation of new information technology systems and other unique items impacting comparability.